INVESTOR PRESENTATION

Q2 2026 RESULTS

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Aramex Overview | Aramex is a Global Provider of COMPREHENSIVE Logistics and Transportation Solutions

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16K+	70+	600+	USD 498m	USD 694m
Employees	Countries	Offices	Revenue Q2 2026	Market Cap on 30 Jun 2026

International Express

With Aramex International Express, sending time-sensitive documents or packages is prompt, convenient and easy.

Freight Forwarding

Whether by sea, air or land, Aramex Freight provides the expertise for seamless and streamlined operations.

Domestic Express

We understand that delivering from one side of the country to another requires efficiency and reliability of global standards and local operations that continually strive for excellence.

Logistics & Warehousing

As a global logistics and transportation solutions provider, Aramex will help simplify customers' operations with cost effective and comprehensive solutions.

IN THE MIDDLE EAST OF IT ALL

AN ARAMEX DOCUMENTARY | *40* YEARS OF OPERATIONS

Click here to watch the video.


Q2 2026
Key
Highlights

Financial & Performance Highlights

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Aramex Reports Record Quarterly Revenue Performance with **Highest** Freight Forwarding Revenue in its History

USD 498m Revenue	USD 107m | 21.4% Gross Profit and Margin	USD 24m | 4.8% EBIT and Margin	USD 13m |2.6% Net Profit and Margin
(▲ 22% YoY)	(▲ 19% YoY | ▼ 1 pps)	(▲ 173% YoY | ▲ 3 pps)*	(▲ 700% YoY | ▲ 2 pps)*

Segmental Breakdown

International Express	USD 147m Revenue (▲ 9% YoY)
Domestic Express	USD 129m Revenue (▲ 13% YoY)
Freight Forwarding	USD 178m Revenue (▲ 49% YoY)
Logistics & Warehousing	USD 41m Revenue (▲ 15% YoY)

Period Highlight

- **Milestone Freight Forwarding performance:** Freight Forwarding delivered the highest quarterly revenue in Aramex's history, supported by strong customer demand, pricing discipline and the Company's diversified multimodal offering. During a period of regional disruption, Aramex rapidly activated alternative routes across its established Middle East gateway network, including Europe-to-Middle East land solutions and air and sea charter capacity. These actions maintained trade flows, supported profitable growth and enabled the Company to continue responding to evolving customer requirements while preserving service continuity
- **Revenue progression:** Group revenues reached USD 498 million in Q2 2026, up 22% YoY, driven by continued growth in International Express (up 9%), Domestic Express (up 13%), Freight Forwarding (up 49%), and Logistics & Warehousing (up 15%).
- **Operational resilience and agility:** Despite continued disruption across the region, Aramex maintained uninterrupted service throughout the quarter. Leveraging its diversified network and flexible routing capabilities, the Company continued to support customers while maintaining service continuity. Domestic Express continued to grow, while International Express shipment volumes were broadly stable, indicating stabilization following declines in previous periods
- **Transformation delivering results:** Accelerate28 initiatives continue to materialize during the first half of 2026, contributing to improved operational performance and profitability as the Company continued to execute its transformation program
- **Strengthened financial position:** Aramex maintained a robust financial position during the first half of 2026, supporting continued investment in its transformation program and long-term growth priorities. Aramex continues to maintain a robust financial position with a cash balance of USD 137 million and a Debt to EBITDA ratio of 2.7x

* 2026 EBIT and net income are compared with normalized 2025 figures, reflecting one-off costs previously disclosed and explained in Aramex's 2025 quarterly and full-year results releases. No normalizations have been applied to the 2026 figures.

Group Financial Results

Financial & Performance Highlights | Group P&L

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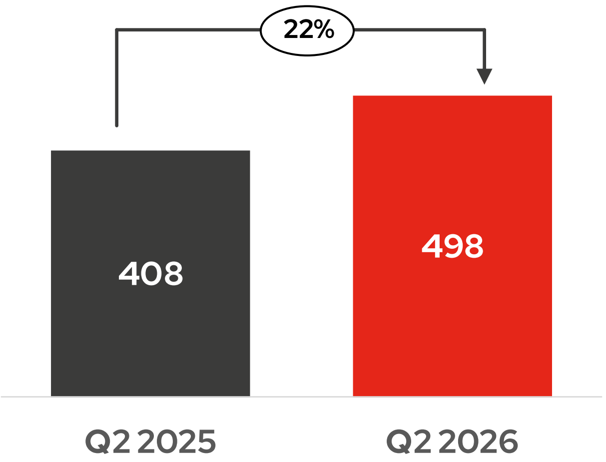
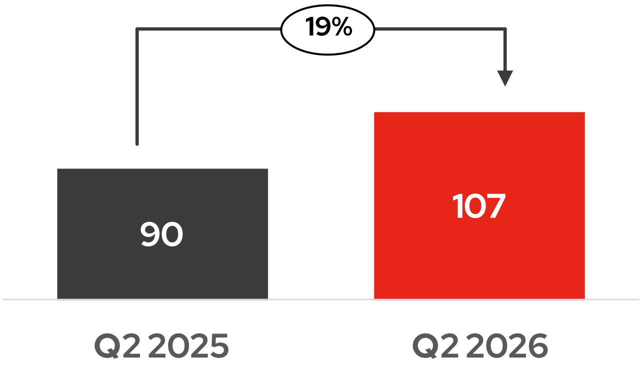
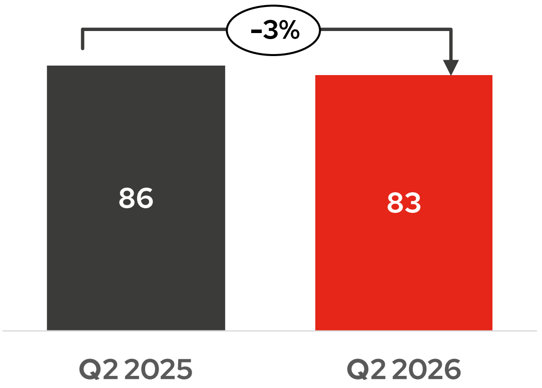
Revenue (USD million)



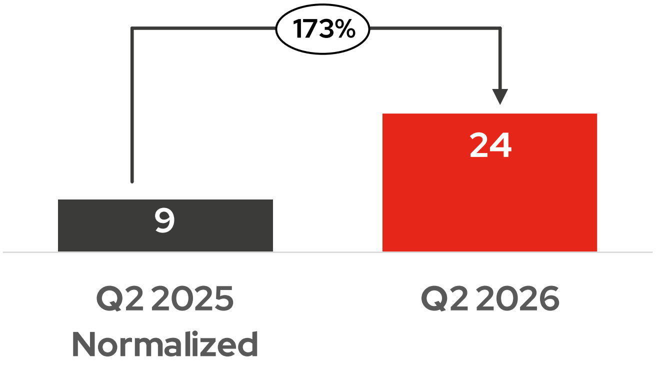
Gross Profit (USD million)



SG&A (USD million)



EBIT (USD million)

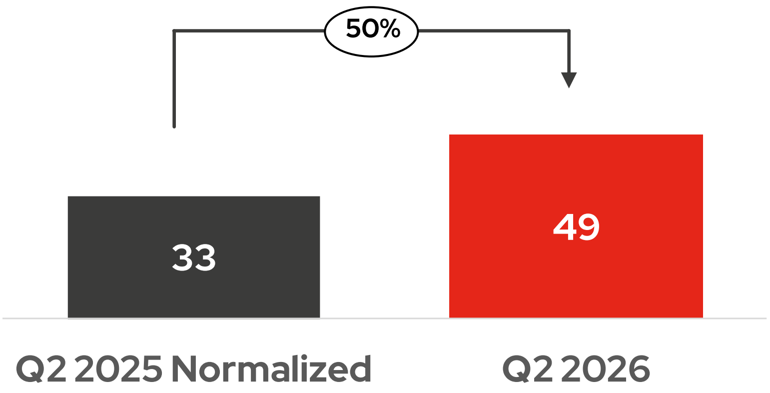


- Group revenues reached USD 498 million in Q2 2026, up 22% YoY, representing the highest quarterly revenue in the Company's history. May and June each delivered record monthly revenues . Freight Forwarding delivered the highest quarterly revenue in Aramex's history, supported by strong customer demand, pricing discipline and the Company's diversified multimodal offering. During a period of regional disruption, Aramex rapidly activated alternative routes across its established Middle East gateway network, including Europe-to-Middle East land solutions and air and sea charter capacity. These actions maintained trade flows, supported profitable growth and enabled the Company to continue responding to evolving customer requirements while preserving service continuity
- Gross Profit of USD 107 million, up 19% YoY. Margin slightly contracted to 21.4% from 22% in Q2 2025, reflecting ongoing product mix shift toward lower-margin segments, elevated line-haul and fuel costs, and continued capacity investment across key markets.
- SG&A of USD 83 million, down 3% YoY, broadly in line with prior periods and reflecting disciplined cost management while continuing to invest in operational capabilities and transformation initiatives.
- EBIT grew 173% to USD 24 million compared with normalized Q2 2025, driven by strong revenue growth, disciplined management of operating costs and overheads, and contributions from Accelerate28 initiatives.

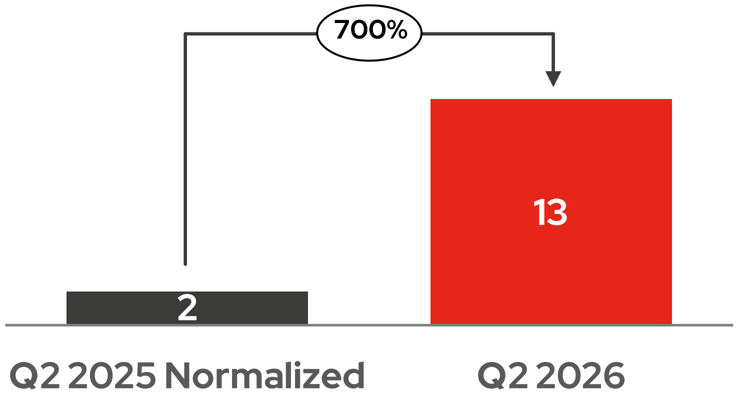
2026 EBIT is compared with normalized 2025 figures, reflecting one-off costs previously disclosed and explained in Aramex's 2025 quarterly and full-year results releases. No normalizations have been applied to the 2026 figures.

Financial & Performance Highlights | Group P&L

EBITDA (USD million)



Net Profit (USD)



- For the second quarter, EBITDA totaled USD 49 million (up 50%) compared with normalized Q2 2025, driven by strong revenue growth, disciplined management of operating costs and overheads, and contributions from Accelerate28 initiative.
- Net Profit reached USD 13 million (2.6% margin), compared with normalized Net Profit of USD 2 million in Q2 2025, representing growth of 700%.

Profitability improvement plan: Accelerate28, Transformation Program

- Accelerate28 delivers measurable results: Accelerate28 initiatives continue to materialize during the first half of 2026, contributing to improved operational. performance and profitability as the Company continued to execute its transformation program.

2026 EBITDA and net income are compared with normalized 2025 figures, reflecting one-off costs previously disclosed and explained in Aramex's 2025 quarterly and full-year results releases. No normalizations have been applied to the 2026 figures.

Value Creation | Q2 2026

We closely monitor our KPIs, and our transformation program activities are aligned with our objective to improve value creation

+22% YOY	173% YOY	4.1% +54 bps YOY	2.7x -0.5x YOY
Revenue Growth	**Normalized EBIT Growth***	**ROIC**	**Debt to EBITDA*** (incl. IFRS16)

* 2026 EBITDA and EBIT are compared with normalized 2025 figures, reflecting one-off costs previously disclosed and explained in Aramex's 2025 quarterly and full-year results releases. No normalizations have been applied to the 2026 figures.

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