

INVESTOR PRESENTATION

Q3 2026 RESULTS

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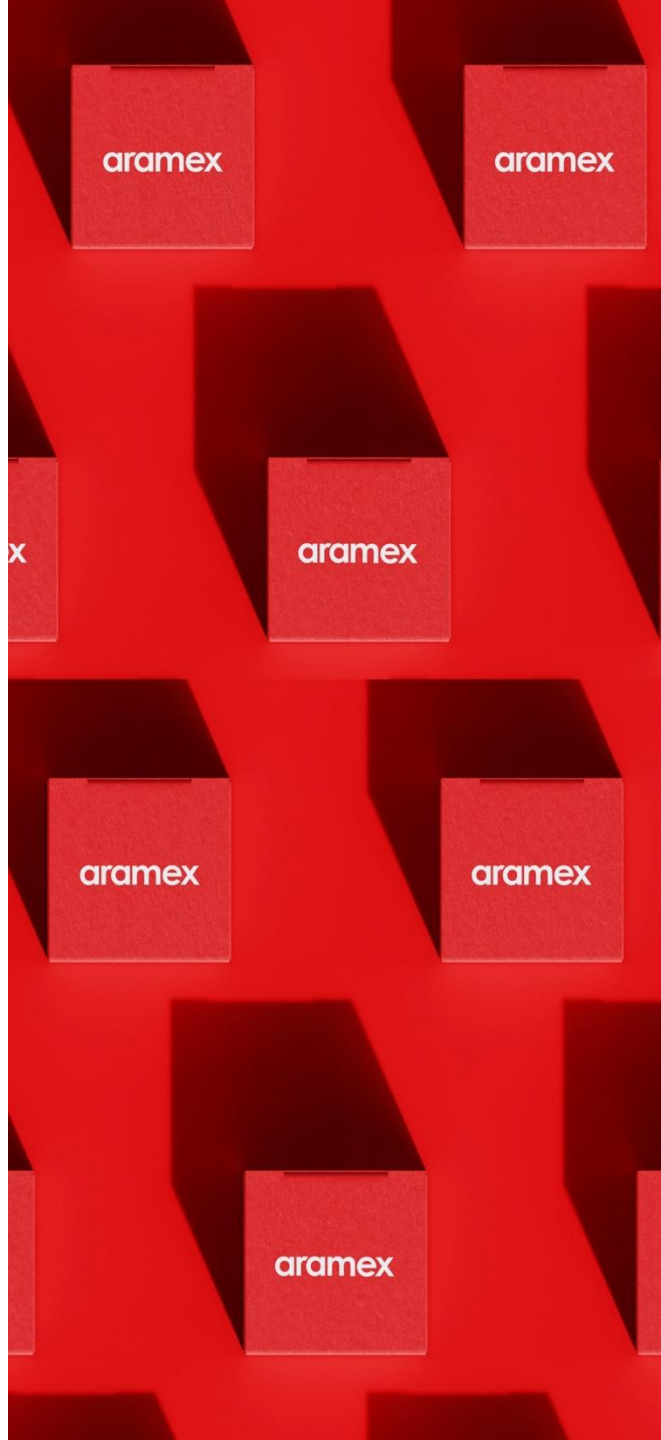


Table of Contents

1. Aramex Overview

2. Key Highlights for the Period

3. Group Financial Results



Aramex Overview | Aramex is a Global Provider of COMPREHENSIVE Logistics and Transportation Solutions

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16K+	70+	600+	USD 540m	USD 682m
Employees	Countries	Offices	Revenue Q3 2026	Market Cap on 30 Sep 2026

International Express

With Aramex International Express, sending time-sensitive documents or packages is prompt, convenient and easy.

Freight Forwarding

Whether by sea, air or land, Aramex Freight provides the expertise for seamless and streamlined operations.

Domestic Express

We understand that delivering from one side of the country to another requires efficiency and reliability of global standards and local operations that continually strive for excellence.

Logistics & Supply Chain Solutions

As a global logistics and transportation solutions provider, Aramex will help simplify customers' operations with cost effective and comprehensive solutions.


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IN THE MIDDLE EAST OF IT ALL
AN ARAMEX DOCUMENTARY |
40 YEARS OF OPERATIONS
Click here to watch
the video.



Q3 2026 Key Highlights

Financial & Performance Highlights

Aramex Sets New Quarterly Revenue Record for Second Consecutive Quarter at USD 540 Million, Led by Freight Forwarding Growth

USD 540m
Revenue
(▲ 24% YoY)

USD 113m | 21%
Gross Profit and Margin
(▲ 12% YoY | ▼ 2 pps)

USD 26m | 4.7%
EBIT and Margin
(▲ 46% YoY | ▲ 1 pps)

USD 13m | 2.4%
Net Profit and Margin
(▲ 817% YoY | ▲ 2 pps)

Segmental Breakdown

International Express	**USD 145m Revenue** (▲ 4% YoY)
Domestic Express	**USD 136m Revenue** (▲ 6% YoY)
Freight Forwarding	**USD 214m Revenue** (▲ 68% YoY)
Logistics & Warehousing	**USD 43m Revenue** (▲ 14% YoY)

Period Highlight

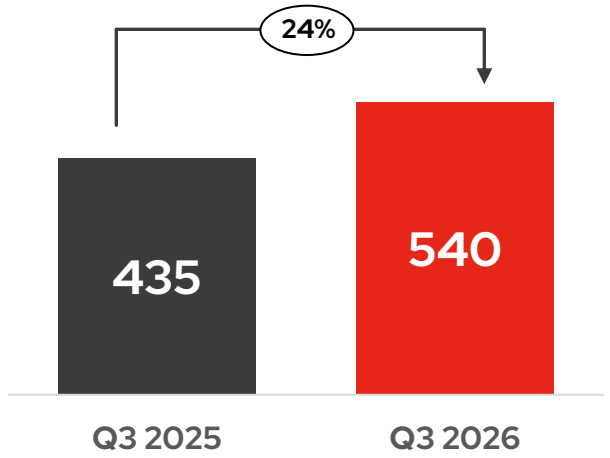
- **Second consecutive quarter of record revenue:** Aramex achieved its highest quarterly revenue in the Company's history for the second consecutive quarter, reaching USD 540 million in Q3 2026, up 24% YoY and surpassing the previous record of USD 498 million achieved in Q2 2026.
- **Freight Forwarding drives growth:** Freight Forwarding delivered another record quarter, supported by sustained customer demand, pricing discipline and Aramex's diversified multimodal offering, remaining the primary driver of Group revenue growth.
- **Revenue growth across all business segments:** All four business segments recorded year-on-year revenue growth in Q3 2026, reflecting the Company's diversified business model and ability to respond to evolving customer requirements.
- **Improved profitability:** For 9M 2026, EBIT increased 65% to USD 63 million, with EBIT Margin expanding to 4.3% from 3.0% in 9M 2025. Net Profit rose 759% to USD 31 million.
- **Uninterrupted operations and flexible routing:** Aramex maintained uninterrupted services during Q3 2026, leveraging alternative Europe-to-Middle East land routes, air and sea charter capacity, and proactive commercial measures to address operating pressures and support customer supply chains.
- **Strong financial position:** Aramex maintained a robust financial position, ending September 2026 with USD 121 million in cash and a Debt-to-EBITDA ratio of 2.7x (including IFRS 16), supporting continued investment in its transformation program and long-term growth priorities.



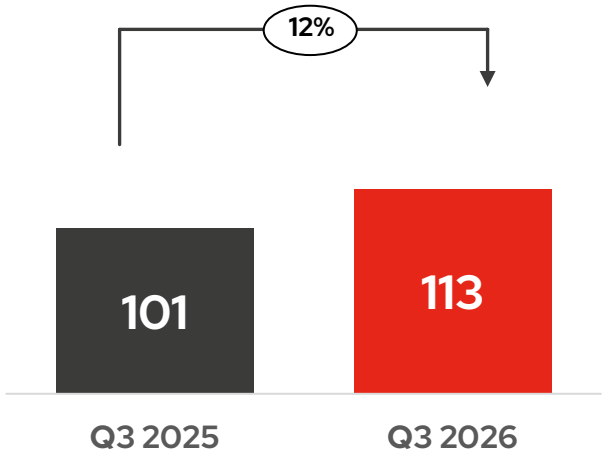
Group Financial Results

Financial & Performance Highlights | Group P&L

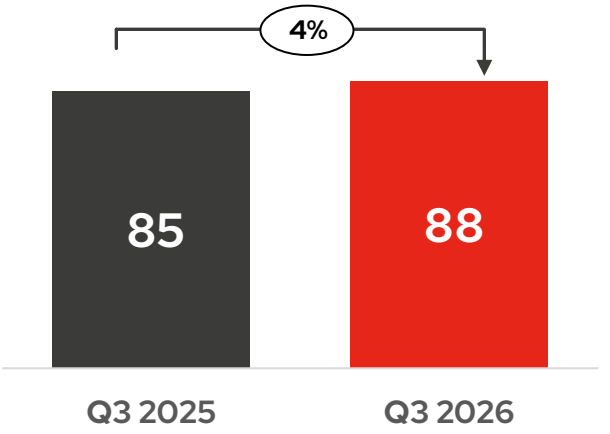
Revenue (USD million)



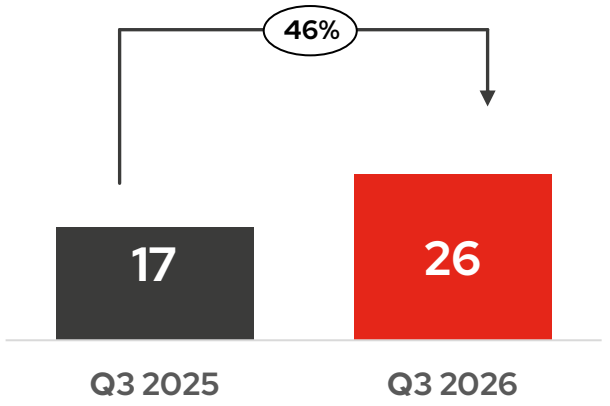
Gross Profit (USD million)



SG&A (USD million)



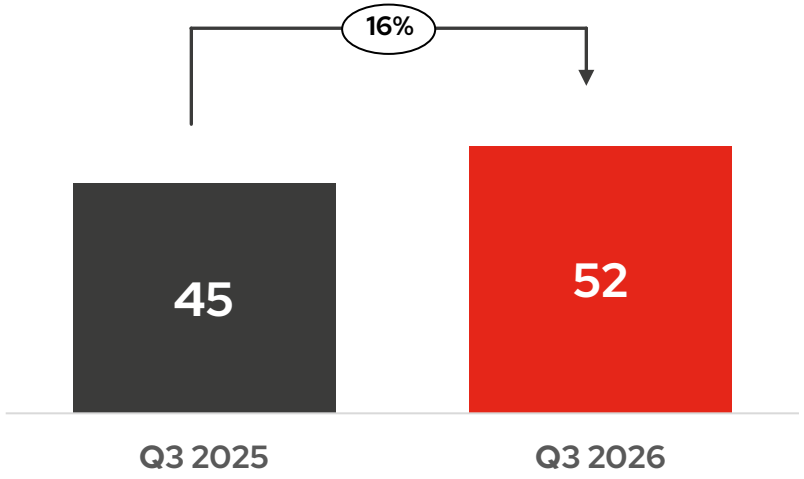
EBIT (USD million)



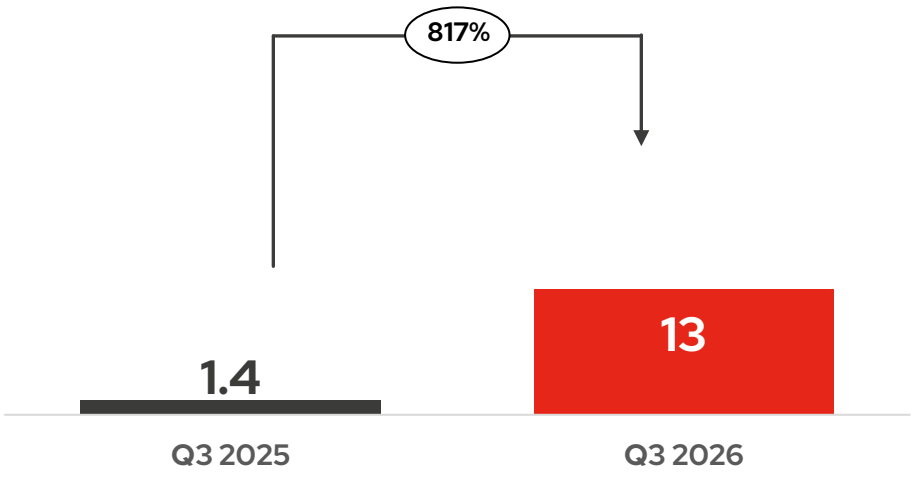
- Group revenue reached USD 540 million in Q3 2026, up 24% YoY. This is the highest quarterly revenue in the Company's history for the second consecutive quarter, surpassing the previous record achieved in Q2 2026.
  Freight Forwarding remained the primary driver of Group revenue growth and delivered another record quarter. This was supported by sustained customer demand, pricing discipline and the Company's diversified multimodal offering.
  Aramex maintained uninterrupted services during Q3 2026, using its established network and flexible routing capabilities. Alternative Europe-to-Middle East land routes and air and sea charter capacity continued to provide transportation options.
- Gross Profit of USD 113 million, up 12% YoY. Gross Profit Margin stood at 21.0% compared with 23.2% in Q3 2025, reflecting a change in business mix with a higher contribution from Freight Forwarding
- SG&A of USD 88 million, up 4% YoY.
- EBIT increased 46% to USD 26 million compared with Q3 2025, supported by revenue growth and management of operating costs and overheads.

Financial & Performance Highlights | Group P&L

EBITDA (USD million)



Net Profit (USD million)



- For the third quarter, EBITDA reached USD 52 million, up 16% compared with Q3 2025.
- Net Profit reached USD 13 million (2.4% margin), up from USD 1.4 million in Q3 2025, reflecting stronger operating profitability and continued cost management.

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Value Creation | Q3 2026

We closely monitor our KPIs, and our transformation program activities are aligned with our objective to improve value creation

Revenue Growth

+24%
YOY

EBIT Growth

46%
YOY

ROIC

4.4%
+88bps
YOY

Debt to EBITDA
(incl. IFRS16)

2.7x
-0.5x
YOY

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