INVESTOR PRESENTATION

FY & Q4 2021 RESULTS



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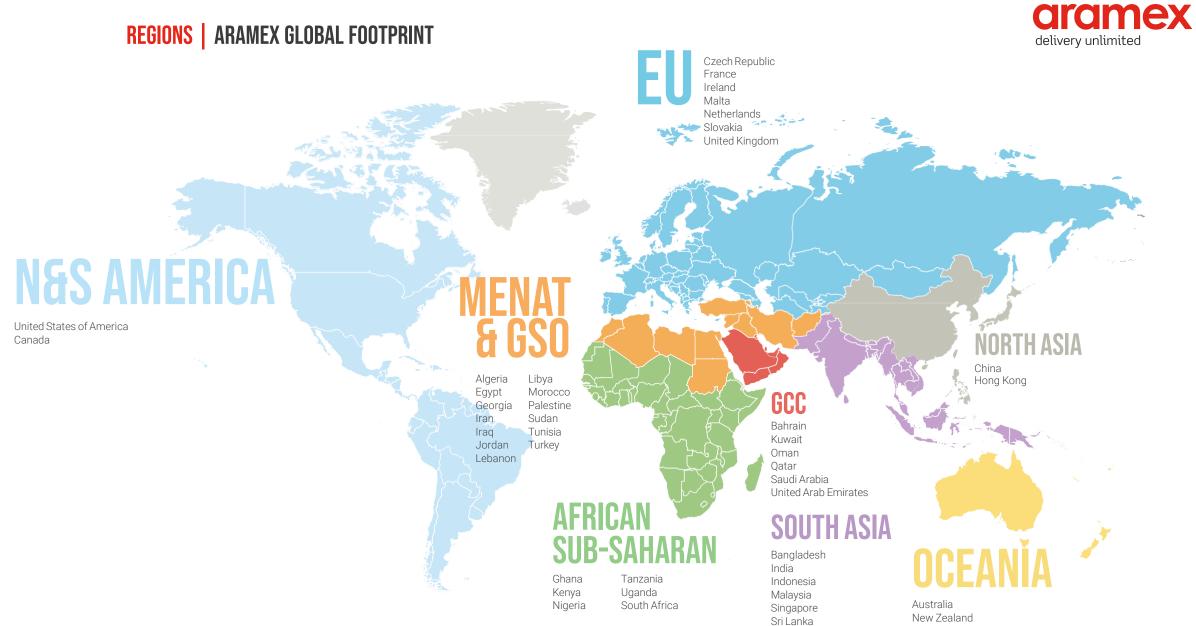
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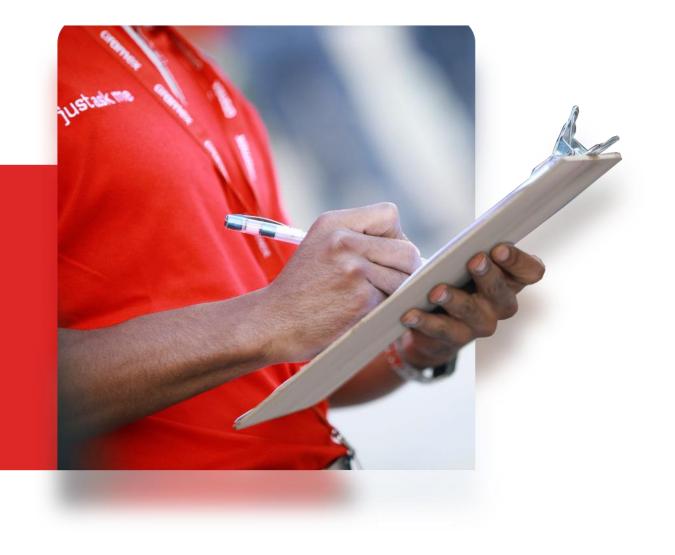


ARAMEX OVERVIEW | ARAMEX IS A GLOBAL PROVIDER OF COMPREHENSIVE LOGISTICS AND TRANSPORTATION SOLUTIONS

ĨĴĴĴ	1993 1993			8
17,000+ Employees	65+ Countries	600+ Offices	AED 6.1 + Billion revenues Fy 2021	AED 6 + Billion Market Cap
INTERNATIONAL EXPRESS	With Aramex Internation convenient and easy.	al Express, sending time-sens	sitive documents or packages is p	rompt,
DOMESTIC EXPRESS		vering from one side of the co local operations that continua	ountry to another requires efficience ally strive for excellence.	cy and reliability
FREIGHT FORWARDING	Whether by sea, air or lanstreamlined operations.	nd, Aramex Freight provides th	he facilities and expertise for sear	mless and
LOGISTICS & OTHER		l transportation solutions prov ective and comprehensive solu	vider, Aramex will help simplify cus utions.	stomers'
E-COMMERCE			of all sizes. From customized solu tional shipping, and last mile delive	



FY 2021 RESULTS HIGHLIGHTS



KEY BUSINESS HIGHLIGHTS Q4 2021 AND FY 2021



OPERATING MODEL REDESIGN FULLY COMPLETED

- Split of operations with Aramex Express and Aramex Logistics fully implemented
- Immediate benefits reflected with 22% growth of the freight forwarding business in 2021 year on year, surpassing pre-Covid-19 levels.

DIVERSIFICATION OF BUSINESS

• Healthy mix of B2B and B2C, moving to a B2B2C model with end to end service offering

SCALED UP ON GROUND PRESENCE IN KEY MARKETS

- New fulfillment centers and branches opened in KSA, Egypt, Morocco and Iraq
- On the go warehousing solutions catered to the SME sector in UAE, Saudi Arabia and Egypt

FOCUS ON OPERATIONAL EFFICIENCY

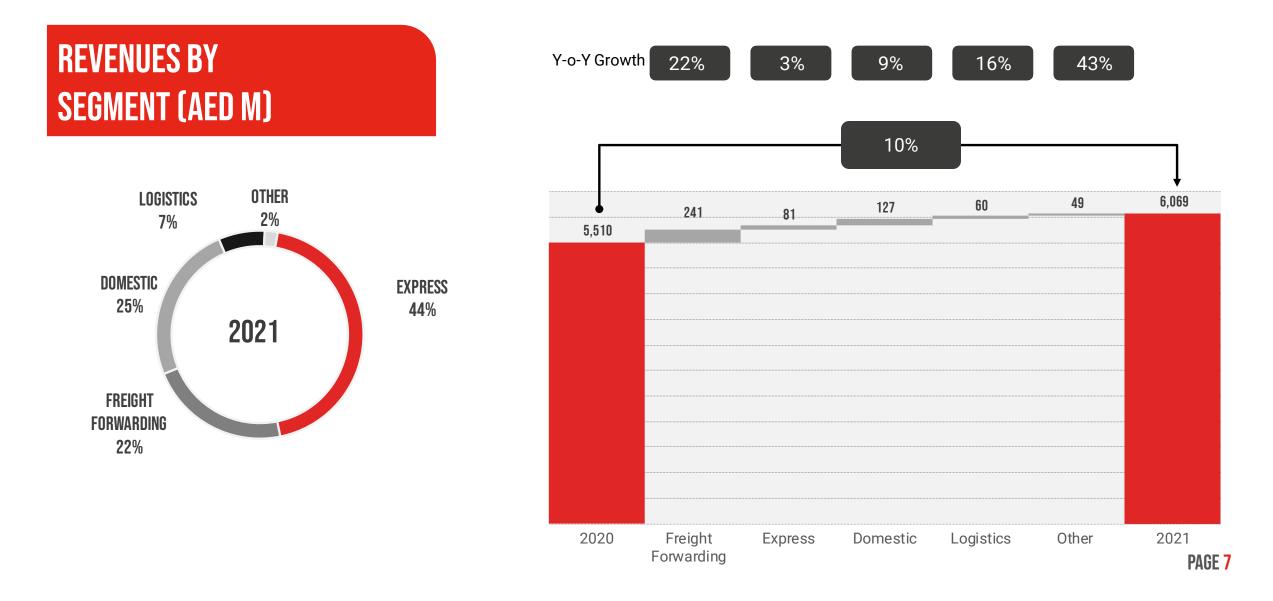
- Fully automated facility opened at Riyadh Airport in Q4 2021, with more automation projects planned across the GCC and broader MENAT region, as well as in Malaysia in 2022/23
- Expansion of PUDO network in the GCC markets is on track

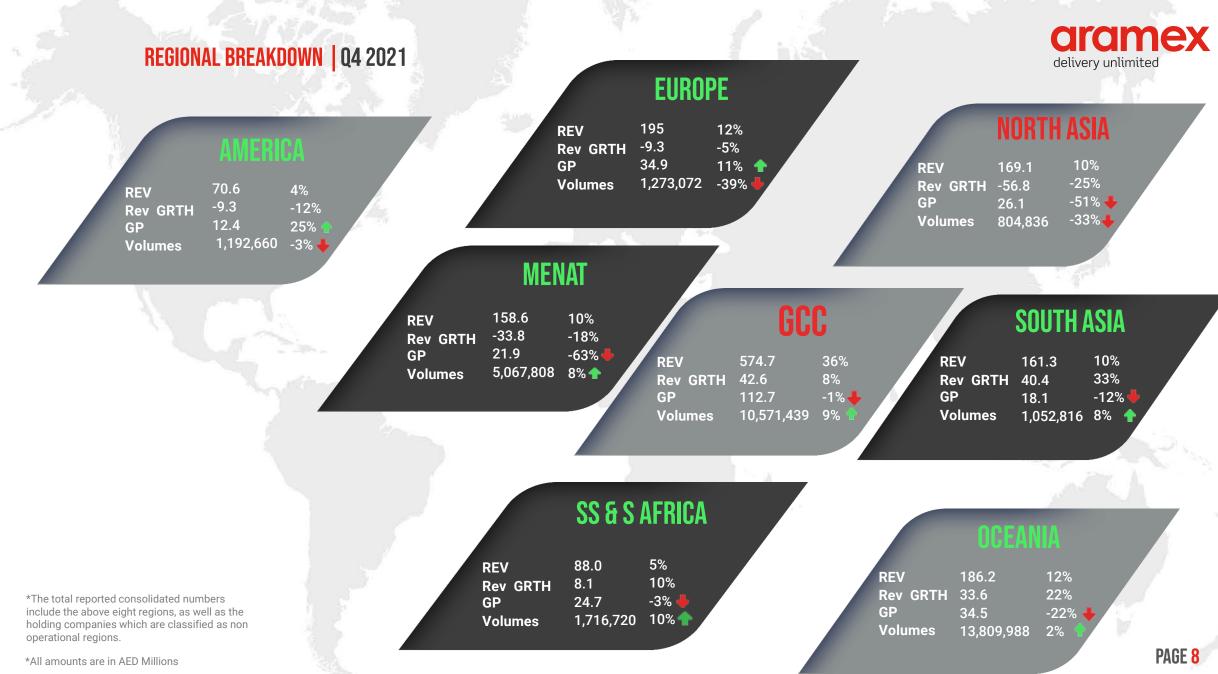
TWO NEW STRATEGIC SHAREHOLDERS

• Large shareholders GeoPost and Abu Dhabi Ports add synergies to Aramex Express and Aramex Logistics, respectively

FINANCIAL & PERFORMANCE HIGHLIGHTS | DOUBLE DIGIT GROWTH IN FREIGHT AND LOGISTICS

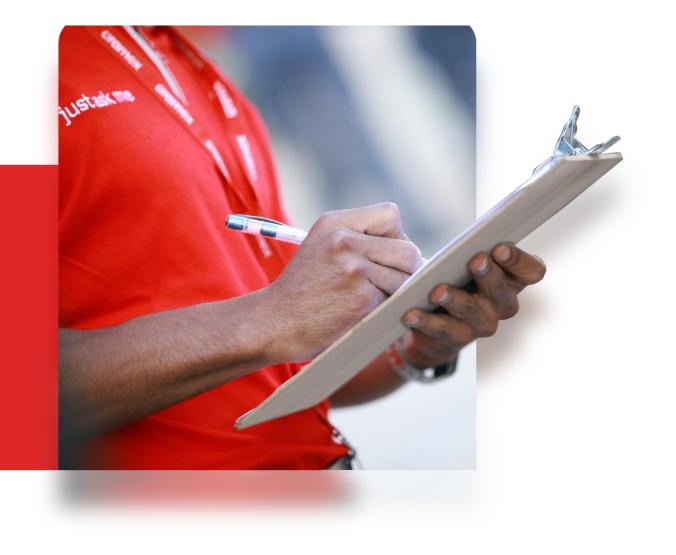






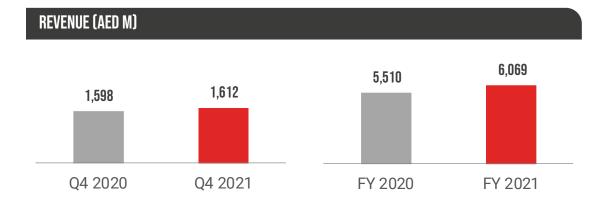
*Volumes: Include Express, SNS and domestic.

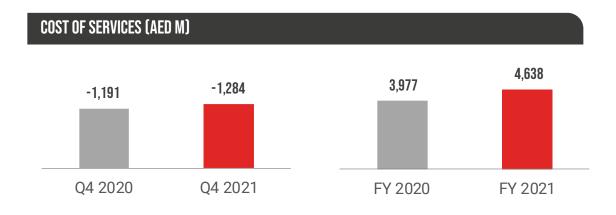
GROUP FINANCIAL RESULTS



FINANCIAL & PERFORMANCE HIGHLIGHTS | FY & Q4 2021 GROUP HIGHLIGHTS







TOTAL OVERHEADS (AED M) -286 -304 1,059 1,177 Q4 2020 Q4 2021 FY 2020 FY 2021



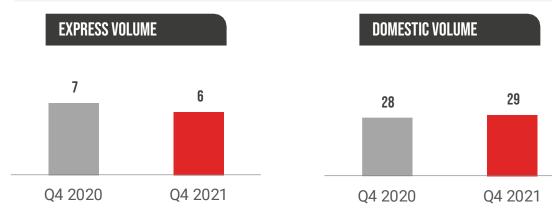




FINANCIAL & PERFORMANCE HIGHLIGHTS | ARAMEX COURIER

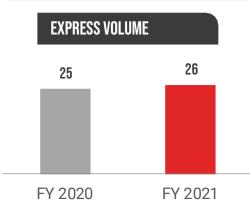
QUARTER FINANCIALS

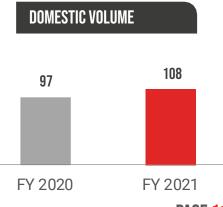
	Q4 2021	Q4 2020	QoQ
REVENUE	1,043,644	1,183,088	-12%
TOTAL DIRECT COST	786,345	833,139	-6%
GROSS PROFIT	257,299	349,949	-26%
GP%	25%	30%	
EBIT	40,584	129,229	-69%
EBIT%	4%	11%	
EBITDA	97,114	185,007	-48%
EBITDA%	9%	16%	



FULL YEAR FINANCIALS

	FY 2021	FY 2020	YoY
REVENUE	4,143,963	3,935,398	5%
TOTAL DIRECT COST	2,996,171	2,661,597	13%
GROSS PROFIT	1,147,792	1,273,801	-10%
GP%	28%	32%	
EBIT	266,879	457,704	-42%
EBIT%	6%	12%	
EBITDA	503,567	676,831	-26%
EBITDA%	12%	17%	





*Volumes are in millions of shipments

All amounts are in AED Thousands

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FINANCIAL & PERFORMANCE HIGHLIGHTS | ARAMEX FREIGHT FORWARDING



QUARTER FINANCIALS							
	Q4 2021	Q4 2020	QoQ				
REVENUE	390,676	279,847	40%				
TOTAL DIRECT COST	345,798	254,943	36%				
GROSS PROFIT	44,878	24,905	80%				
GP %	11%	9%					
EBIT	4,141	-5,438	176%				
EBIT%	1%	-2%					
EBITDA	11,486	1,935	493%				
EBITDA%	3%	1%					

FULL YEAR FINANCIALS

	FY 2021	FY 2020	YoY
REVENUE	1,325,551	1,084,731	22%
TOTAL DIRECT COST	1,171,676	949,375	23%
GROSS PROFIT	153,875	135,356	14%
GP%	12%	12%	
EBIT	14,312	16,521	-13%
EBIT%	1%	2%	
EBITDA	43,577	49,881	-13%
EBITDA%	3%	5%	

VOLUMES						
	Q4 2021	Q4 2020	FY 2021	FY 2020	QoQ	YoY
LAND FREIGHT (FTL)	7,498	3,175	23,737	10,736	136%	121%
LAND FREIGHT (LTL KGS)	8,215,829	3,783,841	27,853,731	13,855,624	117%	101%
SEA FREIGHT (FCL TEU)	5,913	11,897	30,215	42,547	-50%	-29%
SEA FREIGHT (LCL CBM)	26,970	29,450	179,322	140,399	-8%	28%
AIR FREIGHT (KGS)	11,594,436	11,621,351	49,123,007	39,321,985	0%	25%

FINANCIAL & PERFORMANCE HIGHLIGHTS | ARAMEX LOGISTICS



	Q4 2021	Q4 2020	QoQ
REVENUE	113,016	100,758	12%
TOTAL DIRECT COST	109,150	93,167	17%
GROSS PROFIT	3,866	7,591	-49%
GP%	3%	8%	
EBIT	15,864	-41,333	138%
EBIT%	14%	-41%	
EBITDA	38,202	-18,868	302%
EBITDA%	34%	-19%	

FULL YEAR FINANCIALS

	FY 2021	FY 2020	YoY
REVENUE	434,856	374,862	16%
TOTAL DIRECT COST	392,375	324,960	21%
GROSS PROFIT	42,481	49,902	-15%
GP %	10%	13%	
EBIT	22,463	-84,705	127%
EBIT%	5%	-23%	
EBITDA	110,420	-8,509	1398%
EBITDA%	25%	-2%	



FINANCIAL & PERFORMANCE HIGHLIGHTS | FY & Q4 2021 GROUP HIGHLIGHTS



FINANCIAL RATIOS

	Q4 2021	Q4 2020	2021	2020	Movement (%) QoQ	YoY
GROSS PROFIT MARGIN %	20.3%	25.5%	23.6%	27.8%	-5.1%	-4.2%
EBIT %	3.6%	5.6%	5.0%	7.3%	-2.0%	-2.3%
EBTIDA%	9.3%	11.2%	11.1%	13.5%	-1.9%	-2.4%
NET PROFIT MARGIN %	2.9%	3.7%	3.7%	4.8%	-0.8%	-1.1%
EPS (AED)	-	-	0.154	0.182	-	-0.028
DEBT/EQUITY %	-	-	47%	61.7%	-	-14.7%
DEBT TO EBITDA	-	-	2.2	1.9	-	-
DEBT TO EBITDA (EXCLUDING IFRS 16)	-	-	0.9	1.6	-	-

FINANCIAL & PERFORMANCE HIGHLIGHTS | BALANCE SHEET REMAINS STRONG AND LIQUID



BALANCE SHEET HIGHLIGHTS

	31 Dec 2021	31 Dec 2020	Actual	Change %
CURRENT ASSETS	2,283	2,621	-338	-13%
ASSETS HELD FOR SALE	11	218	-207	-95%
NON-CURRENT ASSETS	3,107	3,277	-170	-5%
TOTAL ASSETS	5,400	6,115	-715	-12%
CURRENT LIABILITIES	1,618	2,243	-625	-28%
LIABILITIES HELD FOR SALE	5	94	-89	-95%
NON-CURRENT LIABILITIES	1,101	1,071	30	3%
FOTAL LIABILITIES	2,724	3,408	-684	-20%
NON-CONTROLLING INTEREST	11	16	-5	-31%
SHAREHOLDERS' EQUITY	2,665	2,691	-26	-1%

Movement

All amounts are in AED Millions





NICOLAS SIBUET

Chief Financial Officer

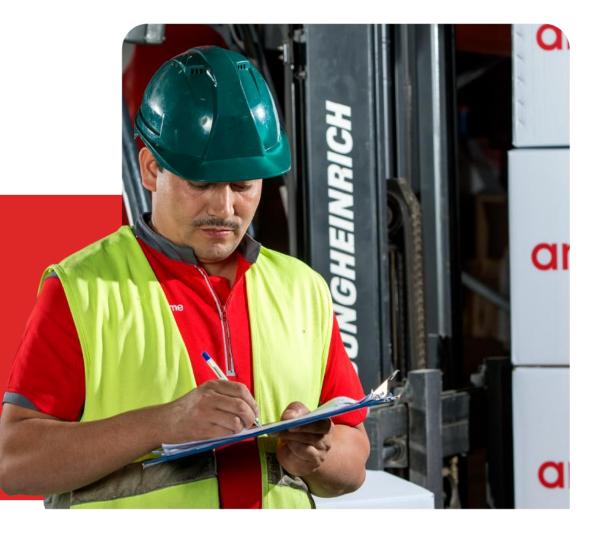
ANCA CIGHI

Investor Relations Officer



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APPENDIX EXTRAORDINARY ITEMS





EBIT

	Q4 2021	Q4 2020	2021	2020	QoQ YoY
REPORTED EBIT	58,650	89,167	305,676	399,549	-34% -23%
EXTRAORDINARY ITEMS:					
LESS: MOROCCO PROVISION REVERSAL	-18,473	-	-18,473	-	
LESS: MOROCCO INSURANCE REFUND	-6,243	-	-6,243	-	
LESS: LEBANON INSURANCE REFUND	-	-	-6,611	-	
LESS: LEBANON PROVISION REVERSAL	-2,339	-	-2,339	-	
ADD: EXPECTED CREDIT LOSSES ON BANKS-LEBANON	2,788	21,301	5,491	21,301	
ADD: MOROCCO & LEBANON PROVISIONS	-	-	-	52,885	
ADD: MOROCCO LEGAL PROVISION	-	36,726	-	36,726	
ADD: LEBANON TRANSLATION IMPACT	22,076	-	22,076	-	
NORMALIZED EBIT	56,457	147,194	299,576	510,461	-62% -41%



APPENDIX | EXTRAORDINARY ITEMS

EBITDA

	Q4 2021	Q4 2020	2021	2020	QoQ YoY
REPORTED EBITDA	149,653	179,603	675,340	741,376	-17% -9%
EXTRAORDINARY ITEMS:					
LESS: MOROCCO PROVISION REVERSAL	-18,473	-	-18,473	-	
LESS: MOROCCO INSURANCE REFUND	-6,243	-	-6,243	-	
LESS: LEBANON INSURANCE REFUND	-	-	-6,611	-	
LESS: LEBANON PROVISION REVERSAL	-2,339	-	-2,339	-	
ADD: EXPECTED CREDIT LOSSES ON BANKS-LEBANON	2,788	21,301	5,491	21,301	
ADD: MOROCCO & LEBANON PROVISIONS	-	-	-	52,885	
ADD: MOROCCO LEGAL PROVISION	-	36,726	-	36,726	
ADD: LEBANON TRANSLATION IMPACT	29,313	-	29,313	-	
NORMALIZED EBITDA	154,699	237,631	676,478	852,288	-35% -21%

APPENDIX | EXTRAORDINARY ITEMS



NET INCOME

	Q4 2021	Q4 2020	2021	2020	QoQ YoY
REPORTED NET INCOME	46,247	58,649	225,541	266,651	-21% -15%
EXTRAORDINARY ITEMS:					
LESS: MOROCCO PROVISION REVERSAL	-18,473	-	-18,473	-	
LESS: MOROCCO INSURANCE REFUND	-6,243	-	-6,243	-	
LESS: LEBANON INSURANCE REFUND	-	-	-6,611	-	
LESS: LEBANON PROVISION REVERSAL	-2,339	-	-2,339	-	
LESS: INFOFORT GAIN	-	-	-31,606	-	
ADD: EXPECTED CREDIT LOSSES ON BANKS-LEBANON	2,788	21,301	5,491	21,301	
ADD: MOROCCO & LEBANON PROVISIONS	-	-	-	52,885	
ADD: MOROCCO LEGAL PROVISION	-	36,726	-	36,726	
ADD: LEBANON TRANSLATION IMPACT	17,695	-	17,695	-	
NORMALIZED NET INCOME	39,673	116,676	183,453	377,564	-66% -51%