

Date:	Tuesday, 22 July 2025
Listed Company Name:	Aramex PJSC
Subject:	Notification regarding voluntary conditional cash offer from Q Logistics Holding LLC to acquire up to 100% of the issued and paid-up ordinary share capital of Aramex PJSC becoming Unconditional
	<p>Aramex PJSC ("Aramex") announced on 13 January 2025 that it had received a notification from Q Logistics Holding LLC (the "Offeror"), a wholly-owned indirect subsidiary of Abu Dhabi Developmental Holding Company PJSC ("ADQ"), regarding its intention to submit a voluntary conditional cash offer to acquire up to 100% of the issued and paid-up share capital of Aramex not already held by Abu Dhabi Ports Company PJSC (the "Offer"). On 10 February 2025, Aramex announced that it had received further details on the Offer (the "Offer Document").</p> <p>The Offeror has announced today that it has received all required antitrust and foreign direct investment regulatory and statutory approvals, exemptions and/or waivers from relevant governmental authorities within and outside of the UAE. In addition, all other Offer Document conditions have been satisfied and/or waived in accordance with the requirements set out in the Offer Document. Accordingly, the Offer has become unconditional as and from the date of this announcement (the "Unconditional Date").</p> <p>Further details regarding the Unconditional Date and the key dates remaining for the Offer (including payment of consideration to eligible Aramex shareholders) are set out in the attached announcement.</p>

Authorized Signatory Name:	Amanda Dahdah
Designation:	Governance Officer and Board Secretary, Aramex PJSC
Date:	Tuesday, 22 July 2025
Signature:	
Company Seal:	



ADQ's voluntary tender offer for Aramex becomes unconditional

Abu Dhabi, UAE – 22 July 2025: ADQ, an active sovereign investor focused on critical infrastructure and global supply chains, provides the following update regarding its voluntary tender offer (the "Offer") for Aramex PJSC ("Aramex") submitted by its wholly-owned indirect subsidiary, Q Logistics Holding LLC (the "Offeror").

ADQ refers to the offer document published on 10 February 2025 in connection with the Offer ("Offer Document"). Capitalized but undefined terms used in this announcement have the meaning given to them in the Offer Document.

Conditions

The Offeror is pleased to announce that it has now received all required antitrust and foreign direct investment regulatory and statutory approvals, exemptions and/or waivers from relevant governmental authorities within and outside of the UAE. In addition, all other Conditions of the Offer Document have now been satisfied and/or waived in accordance with the requirements set out in the Offer Document.

Accordingly, the Offer has become unconditional as and from the date of this announcement (being the "Unconditional Date").

It is expected that payment of consideration to Aramex Shareholders and the registration of the Aramex Shares in the name of the Offeror will take place on 25 July 2025.

Timetable

The key dates remaining for the Offer are set out below:

Event	Expected Date
Unconditional Date	22 July 2025
Payment of consideration to Aramex Shareholders	25 July 2025
Aramex Shares registered in the name of Q Logistics Holding LLC	25 July 2025

Note: Any changes to the above timetable and completion of the payment of consideration to Aramex Shareholders will be announced and will be made available in the Investor Relations section on Aramex's corporate website in the tab ['Offer by Q Logistics to Acquire Aramex'](#).

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About ADQ

Established in 2018, ADQ is an active sovereign investor with a focus on critical infrastructure and global supply chains. As a strategic partner to the Government of Abu Dhabi, ADQ invests in the growth of business platforms anchored in the Emirate that deliver value to local communities and long-term financial returns to its shareholder. ADQ's total assets amounted to USD 251 billion as of 31 December 2024. Its rapidly expanding portfolio encompasses companies across numerous core sectors of the economy, including energy and utilities, transport and logistics, food and agriculture, healthcare and life sciences, financial services, infrastructure and critical minerals, real estate investments, and sustainable manufacturing.

For more information, visit adq.ae or write to media@adq.ae.
You can also follow ADQ on [Instagram](#), [LinkedIn](#) and [X](#).

